

26 September 1968

MEMORANDUM FOR THE DIRECTOR

SUBJECT: Research

1. The following remark is attributed to General (Baron) Kurt von Hammerstein, who was Commander-in-Chief of the German Army in 1933:

"I divide officers into four classes: the clever, the lazy, the stupid, and the industrious. Each officer possesses at least two of these qualities. Those who are clever and industrious are fitted for the high staff appointments. Use can be made of those who are stupid and lazy. The man who is clever and lazy is fit for the very highest command. He has the temperament and the nose to deal with all situations, but whoever is stupid and industrious must be removed immediately."

2. This quotation is found in various places including, I am advised, The Rise and Fall of the Third Reich and Sword and Swastika.

George A. Carver, Jr.
Special Assistant for Vietnamese Affairs

George A. Carver